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Contents

First regular session 2009 (19 to 22 January 2009, New York)

Number		*Page*
2009/1	Proposed measures for the resumption of UNDP programme operations in the Democratic People's Republic of Korea	3
2009/2	Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007	3
2009/3	Report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council	4
2009/4	Financial regulations and rules of the United Nations Office for Project Services	4
2009/5	Post classification exercise and implementation for the United Nations Office for Project Services	5
2009/6	Oral report to the Executive Board on the implementation of the UNDP gender equality strategy, 2008-2011	6
2009/7	Expression of appreciation to Kemal Derviş, Administrator of the United Nations Development Programme from 2005 to 2009	6
2009/8	Overview of decisions adopted by the Executive Board at its first regular session 2009	7

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Annual session 2009
(26 May to 3 June 2009, New York)

2009/9 Annual report of the Administrator, including the operationalization and extension of the UNDP strategic plan, 2008-2011 ... 9

2009/10 Status of regular resources funding commitments to UNDP and its funds and programmes for 2009 and onwards ... 10

2009/11 Annual report on evaluation in UNDP ... 10

2009/12 Annual report of UNCDF and progress report on the implementation of the strategic partnership between UNCDF and UNDP ... 11

2009/13 Annual report of the Executive Director of UNIFEM and extension of its strategic plan ... 12

2009/14 Annual report of the Executive Director of the United Nations Office for Project Services ... 13

2009/15 Reports of UNDP, UNFPA and UNOPS on internal audit and oversight ... 13

2009/16 Report of the UNFPA Executive Director for 2008: progress in implementing the strategic plan, 2008-2011 ... 15

2009/17 Funding commitments to UNFPA: report on contributions by Member States and others to regular and co-financing resources for 2009 and future years ... 15

2009/18 UNFPA evaluation policy ... 16

2009/19 Overview of decisions adopted at the annual session 2009 ... 18

Second regular session 2009
(8-11 September 2009, New York)

2009/20 Annual review of the financial situation, 2008 (UNDP) ... 21

2009/21 United Nations system technical cooperation expenditures, 2008 ... 22

2009/22 Methodology and approach to the UNDP biennial support budget, 2010-2011 ... 22

2009/23 Evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP ... 24

2009/24 Assistance to Myanmar ... 24

2009/25 United Nations Office for Project Services strategic plan, 2010-2013 ... 24

2009/26 Estimates for the UNFPA biennial support budget, 2010-2011 ... 25

2009/27 Revision of the financial regulations and rules of UNFPA ... 26

2009/28 Overview of decisions adopted by the Executive Board of UNDP/UNFPA at its second regular session 2009, including the tentative work plan for the first regular session 2010 ... 27

2009/1
Proposed measures for the resumption of UNDP programme operations in the Democratic People's Republic of Korea

The Executive Board,

Having considered the proposals contained in document DP/2009/8,

1. *Takes note of* the proposed measures for the resumption of programme operations in the Democratic People's Republic of Korea (DP/2009/8);

2. *Welcomes* the efforts of all parties to ensure that management and programme implementation practices conform with Executive Board guidance;

3. *Authorizes* the resumption of programme activities in the Democratic People's Republic of Korea based on the measures set forth in DP/2009/8 and further clarified in statements made by UNDP to the Executive Board during its first regular session 2009;

4. *Authorizes* the Administrator to approve additional projects in the Democratic People's Republic of Korea, on a project-by-project basis, for the period 2009-2010.

22 January 2009

2009/2
Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007

The Executive Board,

Having reviewed the reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007 (DP/2009/5, DP/FPA/2009/1 and DP/2009/6, respectively),

1. *Requests* UNDP, UNFPA and UNOPS to provide a joint briefing at the annual session 2009, including a conference room paper, on the preparations, implementation and implications of the international public sector accounting standards on UNDP, UNFPA and UNOPS;

With respect to UNDP:

2 *Notes* that the Board of Auditors issued an 'unqualified' audit opinion for UNDP with respect to the biennium ended 31 December 2007;

3. *Recognizes* the progress made by UNDP in addressing the 'top 15' audit priorities in 2006-2007;

4. *Expresses its support* for the specific efforts made by UNDP to address key audit priorities in the 2008-2009 biennium;

5. *Requests* UNDP to provide, with future reports to the Executive Board, an accompanying matrix, on an informal basis, that illustrates the status of implementation of the recommendations of the Board of Auditors, including proposed actions;

6. *Stresses* the importance of timely and full implementation of the recommendations of the Board of Auditors, particularly in key functions of the organization, including indicators for results-based management, treasury management, procurement, enterprise risk management, audit coverage of national execution, audit coverage of headquarters and asset management;

With respect to UNFPA:

5. *Takes note of* the further action planned by UNFPA in implementing the recommendations of the Board of Auditors for 2006-2007, and *stresses* the importance of timely and full implementation of these recommendations;

With respect to UNOPS:

6. *Notes* that the Board of Auditors issued an 'unqualified' audit opinion for UNOPS with respect to the biennium that ended 31 December 2007, and *stresses* the importance of timely and full implementation of the recommendations of the Board of Auditors;

7. *Acknowledges* the good progress made by UNOPS in strengthening internal controls and improving its financial viability since the release in June 2007 of the audit report for the biennium ending 31 December 2005.

22 January 2009

2009/3
Report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council

The Executive Board

1. *Takes note of* the report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council (E/2009/5);

2. *Underscores* the importance of the full implementation of General Assembly resolution 62/208;

3. *Decides* to transmit the above-mentioned report (E/2009/5) to the Economic and Social Council, along with a summary of the comments and guidance provided by delegations at the present session;

4. *Requests* UNDP and UNFPA to include in future reports a more qualitative assessment and analysis of results achieved, progress made and difficulties encountered, as well as lessons learned;

5. *Requests* that future reports adhere to the structure established in General Assembly resolution 62/208 and include recommendations to further improve its implementation;

6. *Requests* the Administrator of UNDP and the Executive Director of UNFPA to consider ways to improve future reports, taking into account relevant resolutions of the Economic and Social Council, report E/2008/49, and the need to achieve efficiency and effectiveness in their reporting practices, and to consult with the Executive Board in order to prepare a proposal on this matter at its second regular session 2009.

22 January 2009

2009/4
Financial regulations and rules of the United Nations Office for Project Services

The Executive Board

1. *Takes note* of the financial regulations and rules of the United Nations Office for Project Services (UNOPS) delineated in document DP/2009/4, in accordance with decision 2008/35, as well as the report of the Advisory Committee on Administrative and Budgetary Questions (AC/1673);

2. *Notes* the need to amend the UNOPS financial regulations and rules to permit them to address the unique business realities faced by the organization and facilitate the implementation of the international public sector accounting standards;

3. *Expresses appreciation* for the conscientious effort, as represented by the proposed financial regulations and rules, to improve the ability of UNOPS to function as a self-financing entity of the United Nations system;

4. *Approves* the proposed financial regulations and rules, to take effect on 1 February 2009, with the following exceptions and modifications:

(a) the removal of regulation 2.04;

(b) the establishment of a process for management to consult the Strategy and Audit Advisory Committee on any proposed amendments or suspension of the financial rules, and to inform the Executive Board of any proposed amendments or suspensions, together with the advice of the Strategic Audit and Advisory Committee at least 30 days before any changes take effect;

(c) the removal of regulation 6.01(c);

(d) the need to report to the Executive Board on all drawdowns against the operational reserves when implementing regulation 22.02;

(e) to ensure, when implementing rules 118.01 (b) (iii), 122.17 and 122.19, that if exceptions from any provisions of the regulations and rules are authorized or if decisions are made contrary to recommendations of the contracts and property committee(s), that such exceptions and decisions be recorded in written form;

(f) to state, in rule 104.03, that the Strategy and Audit Advisory Committee is an independent body established to provide, inter alia, advice to the Executive Board on the soundness of the risk management systems of UNOPS;

5. *Welcomes* the active engagement of UNOPS in interagency efforts to achieve harmonized financial regulations and rules, and *recommends* that the Executive Director of UNOPS review the UNOPS financial regulations and rules, following completion of the interagency exercise, with a view to achieving harmonization to the extent possible, and that the Executive Director consult accordingly with the Executive Board;

6. *Requests* UNOPS to ensure, when implementing rule 103.05, that its human resource practices do not contradict the United Nations Staff Regulations and Rules;

7. *Requests* the Strategy and Audit Advisory Committee to inform the Executive Board periodically on the implementation of the revised financial regulations and rules with a view to their further improvement;

8. *Urges* UNOPS and its United Nations partners to continue to consult on the issue of trust funds and multi-donor trust funds, and their potential impact on the activities of UNOPS, and to present the recommended conclusions to the Executive Board at its annual session 2009.

22 January 2009

2009/5
Post classification exercise and implementation for the United Nations Office for Project Services

The Executive Board

1. *Takes note of* the report on the comprehensive post classification of international positions at the United Nations Office for Project Services and proposals with regard to the implementation of the recommendations (DP/2009/7);

2. *Recognizes* that one of the primary purposes of the proposed changes in post classifications is to reduce the current high staff attrition levels by applying the standards of the International Civil Service Commission in the classification of posts, and to reduce the associated costs with managing the high levels of staff turnover;

3. *Takes note of* the objective of UNOPS management to achieve, through the reclassification exercise, a reduction in the current attrition rates as well as increased cost savings from greater productivity and reduced selection and training expenditures for new staff, while recognizing that these expectations can be affected by a number of other factors;

4. *Approves* all the proposed post reclassifications as per DP/2009/7 and the associated increase in the 2008-2009 biennial administrative budget of up to $1,045 million, and *encourages* the Executive Director to prioritize the post upgrades for those positions with the greatest transformational impact for the organization;

5. *Requests* UNOPS to report to the Executive Board, in the Executive Director's annual report, on the implementation of the post upgrades, as well as on the productivity of the organization, including the impact on staff attrition rates and the ratio of administrative budget to programme expenditure.

22 January 2009

2009/6
Oral report to the Executive Board on the implementation of the UNDP gender equality strategy, 2008-2011

The Executive Board

1. *Takes note of* the oral report on the implementation of the UNDP gender strategy and action plan, as requested in decision 2006/3;

2. *Recognizes* the importance of mainstreaming gender equality as reflected in the triennial comprehensive policy review of operational activities for the development of the United Nations system (A/RES/62/208), and in the strategic plan of UNDP, 2008-2011;

3. *Requests* the Administrator to provide an oral report annually to the Executive Board on the implementation of the gender strategy and action plan, as set forth in DP/2005/7, for the remainder of the period of the strategic plan, at its first regular session each year.

22 January 2009

2009/7
Expression of appreciation to Kemal Derviş, Administrator of the United Nations Development Programme from 2005 to 2009

The Executive Board,

Noting with regret that on 1 March 2009 Kemal Derviş will leave his position as Administrator of the United Nations Development Programme, which he assumed in 2005,

Acknowledging the drive of Kemal Derviş to strengthen the United Nations Development Group and contribute to global development,

Also acknowledging the efforts and progress made by Mr. Derviş in increasing the effectiveness and coherence of the United Nations development system through reform initiatives such as 'delivering as one', and in providing the United Nations Development Group with leadership and guidance to confront global challenges and crises,

Noting with appreciation that Mr. Derviş has promoted and supported the achievement of the Millennium Development Goals and the other internationally agreed development goals,

Acknowledging the increased efficiency of UNDP in responding effectively to the needs of programme countries during the tenure of Mr. Derviş,

Recognizing in this context that Mr. Derviş has enhanced the contribution of UNDP in all its programmatic areas, encompassing democratic governance; poverty alleviation; the

environment; and crisis prevention and recovery; and has made gender equality a priority across all these areas,

Noting with great satisfaction that, through the efforts of Mr. Derviş, voluntary contributions to UNDP have continued to increase,

1. *Decides* to pay special farewell tribute to Mr. Kemal Derviş by:

(a) *Recognizing* the commitment, dedication and vision he has shown in strengthening the role of the entire United Nations development system and in eradicating poverty;

(b) *Commending him* for his effective guidance and management of UNDP from 2005 to 2009;

(c) *Expressing its gratitude* for his outstanding leadership in times of crisis during his tenure;

2. *Extends* its warm wishes to Kemal Derviş for continued good health and success in his future endeavours.

21 January 2009

2009/8
Overview of decisions adopted by the Executive Board at its first regular session 2009

The Executive Board

Recalls that during its first regular session 2009, it:

Item 1
Organizational matters

Elected the following members of the Bureau for 2009:
President:
H.E. Mr. Mohammad Khazaee (Iran, Islamic Republic of)
Vice-President Mr. William Exantus (Haiti)
Vice-President Mr. Jeroen Steeghs (Netherlands)
Vice-President Mr. Dragan Mićić (Serbia)
Vice-President Mr. Omary Mjenga (Tanzania, United Republic of)

Adopted the agenda and work plan for its first regular session 2009 (DP/2009/L.1);
Adopted the report of the second regular session 2008 (DP/2009/1) and its corrigendum (DP/2009/1/Corr.1);
Adopted the annual work plan for 2009 (DP/2009/CRP.1);
Approved the tentative work plan for the annual session 2009;

Agreed to the following schedule for the remaining sessions of the Executive Board in 2009:
Annual session 2009: 26 May to 5 June 2009
Second regular session 2009: 8 to 11 September 2009

UNDP segment

Item 2
Financial, budgetary and administrative matters

Took note of the report on cost classification in UNDP (DP/2009/3).

Item 3
Country programmes and related matters

Adopted decision 2009/1 on the proposed measures for the resumption of UNDP programme operations in the Democratic People's Republic of Korea;

Approved the following country programme documents:

Africa: Angola, Côte d'Ivoire, Kenya, Mauritania and the Republic of the Congo;
Asia and the Pacific: Timor-Leste;
Latin America and the Caribbean: Haiti and Venezuela.

Item 7
United Nations Office for Project Services

Adopted decision 2009/4 on the financial regulations and rules of the United Nations Office for Project Services;

Adopted decision 2009/5 on the post classification exercise and implementation for the United Nations Office for Project Services.

Item 9
Gender in UNDP

Adopted decision 2009/6 on the implementation of the UNDP gender equality strategy, 2008-2011.

Item 8
United Nations Capital Development Fund

Heard an oral report by the Executive Secretary of the United Nations Capital Development Fund on the preliminary 2008 results, and perspectives for 2009-2011.

Item 10
Other matters

Adopted decision 2009/7, an expression of appreciation to Kemal Derviş, Administrator of UNDP from 2005-2009.

UNFPA segment

Item 6
Country programmes and related matters

Approved the following country programme documents:

Africa: Angola, Côte d'Ivoire, Kenya and Mauritania;
Asia and the Pacific: Timor-Leste;
Latin America and the Caribbean: Haiti and Venezuela.

Joint UNDP/UNFPA segment

Item 4
Recommendations of the United Nations Board of Auditors

Adopted decision 2009/2 on the reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007.

Item 5
Report to the Economic and Social Council

Adopted decision 2000/3 on the report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council.

Item 10
Other matters

UNDP: held an informal consultation on the implementation of decision 2008/37 on internal audit and oversight;
UNFPA: gave an oral report on the development of the UNFPA evaluation policy;
UNOPS: held a briefing on the UNOPS strategy.

Joint meeting of the Executive Board of UNDP/UNFPA, UNICEF and WFP

Held a joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP on 23 and 26 January 2009, which addressed the following topics: (a) population growth and rapid urbanization; (b) unstable food prices and the linkage with food and nutrition security; and (c) harmonization among the United Nations funds and programmes (business practices and reinforcing state capacity).

22 January 2009

2009/9
Annual report of the Administrator, including the operationalization and extension of the UNDP strategic plan, 2008-2011

The Executive Board

1. *Takes note of* the report on the annual report of the Administrator, including the operationalization and extension of the strategic plan, 2008-2011 (DP/2009/11);

2. *Recalls* General Assembly resolution 63/232 on operational activities for development, which, inter alia, decided to change the comprehensive policy review of operational activities from a triennial to a quadrennial cycle in order to better provide policy guidance to the United Nations funds and programmes and the specialized agencies and urged the funds and programmes to carry out any changes required to align their planning cycles with the quadrennial comprehensive policy review, including the implementation of midterm reviews as necessary;

3. *Recalls* its decision 2008/15, and *also recalls* its decision 2008/14, which, inter alia, urged UNDP to give top priority to achieving the Millennium Development Goals and eradicating poverty, and requested UNDP to include in future annual reports of the Administrator a comprehensive comparative analysis of its spending for United Nations system coordination and programming;

4. *Notes with concern* that 'earmarked' resources have continued to far exceed the regular resources of UNDP, and that core resources, because of their untied nature, form the bedrock of UNDP finances;

5. *Requests* the Administrator to include in future reports: (a) information on challenges to the implementation of the strategic vision and the related focus areas of the strategic plan, 2008-2013, and show how UNDP plans to address those challenges; (b) information on the consequences and remedial action foreseen to achieve the agreed objectives; (c) detailed information on the contribution of UNDP to the implementation of the management and accountability framework of the United Nations development and resident coordinator system, including the functional firewall of the resident coordinator system; and (d) a summary table listing project evaluations and outcome evaluations conducted in the previous year;

6. *Urges* UNDP to continue to strengthen the annual report, starting in 2010, to integrate information on its contributions to the development outcomes of the strategic plan and, in that regard, *supports* the UNDP plan to provide more in-depth analysis, starting in programme areas with higher demand;

7. *Extends* the UNDP strategic plan, 2008-2011, including the integrated financial resources framework and relevant UNDP global and regional programmes, to 2013;

8. *Requests* the Administrator to submit to the Executive Board, at its annual session 2011, a midterm review of the extended strategic plan, 2008-2013, including the integrated financial resources framework and the relevant UNDP global and regional programmes;

9. *Also requests* the Administrator to submit to the Executive Board, at its first regular session 2013, a cumulative review of the extended strategic plan, 2008-2013, prior to the submission of a draft of the UNDP strategic plan, 2014-2017, at the annual session 2013, and ahead of its formal submission at the second regular session 2013.

2 June 2009

2009/10
Status of regular resources funding commitments to UNDP and its funds and programmes for 2009 and onwards

The Executive Board

1. *Takes note of* the report on the status of regular resources funding commitments to UNDP and its funds and programmes for 2009 and onwards (DP/2009/12);

2. *Notes* that UNDP has been able to meet the first annual funding target (2008) for regular ('core') resources set out in its strategic plan, covering the period 2008-2011;

3. *Recalls* General Assembly resolution 62/208 on the triennial comprehensive policy review of operational activities for development of the United Nations system, *reiterates* that regular resources form the bedrock of UNDP finances, and *requests* all countries that have not yet done so to make contributions to regular resources for 2009;

4. *Further notes*, with concern, that according to current UNDP projections and subject to further exchange rate fluctuations, contributions to UNDP regular resources are expected to fall to $965 million from the 2008 level, and therefore not reach the targeted $1.25 billion in 2009 in addition to being highly unpredictable for 2010, and *calls upon* UNDP to hold an informal consultation with the Board on a strategy to address the projected funding gap;

5. *Stresses* that the financial crisis should not diminish the capacity of UNDP to assist countries in achieving their development goals; and *recognizes* that strengthening the role and capacity of UNDP to assist countries in achieving their development goals requires an increase in UNDP resources in line with the projections calculated in its strategic plan, 2008-2011 and an expansion of its resource base on a continuous, more predictable and assured basis, as well as continuing improvement in UNDP reporting on its effectiveness, efficiency, coherence and results;

6. *Stresses* the importance of a stable, predictable base of regular resources and encourage Member States that are in a position to do so to announce pledges, on a multi-year basis if feasible, and payment schedules, and to adhere to such pledges and payment schedules thereafter;

2 June 2009

2009/11
Annual report on evaluation in UNDP

The Executive Board

1. *Takes note of* the report on evaluation in UNDP (DP/2009/13);

2. *Welcomes* the additional information and analysis on the evaluation functions and activities of the United Nations Capital Development Fund (UNCDF), the United Nations Development Fund for Women (UNIFEM) and the United Nations Volunteers programme, as well as their actions in strengthening evaluation through dedicated units, the development of evaluation tools and guidelines, and attention to evaluation follow-up;

3. *Further welcomes* the enhanced and harmonized methodology of the assessment of development results, as well as their greater coverage and timeliness to improve their value in the planning of new country programmes;

4. *Recognizes* that UNDP has strengthened evaluation oversight through the issuance of directives reinforcing the roles and responsibilities of regional bureaux and country offices and the inclusion of an indicator on management response compliance in the management 'dashboard';

5. *Requests* UNDP to address the issues raised by the evaluations;

6. *Notes* the decline in the total number of decentralized evaluations, and in this regard *requests* UNDP to strengthen decentralized evaluation capacity to monitor and evaluate programmes at the country level and to increase the use of these evaluations as the basis for decision-making for future improvements, taking into account the need to support regions and focus areas with lower evaluation coverage and higher resource levels;

7. *Notes* the decline in country programme compliance with undertaking outcome evaluations, and *requests* UNDP to improve compliance through the establishment and appropriate resourcing of achievable country programme evaluation plans, including the resourcing of decentralized outcome evaluations from programme resources;

8. *Notes* the continuing challenge of the quality of decentralized evaluations, and *emphasizes* the need for UNDP to improve programme planning and results-based management in order to improve the design and methodology of decentralized evaluations;

9. *Acknowledges* the increase in dedicated monitoring and evaluation specialists in 2008, and *encourages* UNDP to continue professionalizing the function through improvements in dedicated personnel and their sustainability to address the fact that some programming units are without such expertise;

10. *Notes* the slight improvement in the submission of management responses to decentralized evaluations, and *encourages* UNDP to further improve the submission and tracking of management responses to improve accountability and transparency on evaluation follow-up;

11. *Further requests* UNDP to support national evaluation capacity development;

12. *Recalls* General Assembly resolution 62/208, which encourages the strengthening of evaluation activities, with particular focus on development results, including through the promotion of collaborative approaches to evaluation, including joint evaluations; and in this regard *encourages* UNDP to continue to conduct joint evaluations with other United Nations organizations while retaining a focus on the accountability of UNDP;

13. *Approves* the programme of work for 2009-2010 proposed by the Evaluation Office.

2 June 2009

2009/12
Annual report of UNCDF and progress report on the implementation of the strategic partnership between UNCDF and UNDP

The Executive Board

1. *Takes note of* the annual report of the Executive Secretary of the United Nations Capital Development Fund (UNCDF) (DP/2009/19) and *notes* the programmatic and operational results contained therein;

2. *Welcomes* the concrete and scalable contributions by UNCDF towards localizing the Millennium Development Goals in the least developed countries, by providing investment capital and technical assistance to build local development and promote inclusive microfinance services that benefit poor households and small and micro enterprises;

3. *Reiterates* its support for the proposed UNCDF programming and funding arrangements, 2008-2011, presented at the first regular session 2008, and encourages Member States in a position to do so to contribute to UNCDF regular resources or by means of multi-year thematic contributions at the level necessary to implement the UNCDF investment plan, 2008-2011, which

would allow UNCDF to expand its services and investment support to from 38 to 45 least developed countries;

4. *Recommends* that UNDP and UNCDF further strengthen their strategic partnership as outlined in document DP/2009/20, and *requests* that they report to the Board regularly, including at its annual session 2011 on the challenges and lessons learned in this regard.

2 June 2009

2009/13

Annual report of the Executive Director of UNIFEM and extension of its strategic plan

The Executive Board

1. *Takes note of* the annual report of the Executive Director of the United Nations Development Fund for Women (UNIFEM) (DP/2009/21) and its corrigendum (DP/2009/21/Corr.1/Rev.1), and the information on its strategic plan, 2008-2011, contained in the report;

2. *Recognizes* the contribution of UNIFEM in supporting programme countries as they advance agreed development priorities, including the Millennium Development Goals, as well as assisting countries in linking progress on the Goals with efforts to implement the Beijing Platform for Action and the United Nations Convention on the Elimination of All Forms of Discrimination against Women;

3 *Requests* UNIFEM, in its annual report to the Executive Board, to include qualitative and quantitative information on progress and challenges toward achieving the goals and outcomes of its strategic plan, using the indicators defined in the plan.

4. *Recognizes* the efforts of UNIFEM to track performance, progress and gaps more effectively, and *requests* the Executive Director to continue to improve the linkage between outputs and outcomes in the annual report in order to better demonstrate the impact of UNIFEM activities;

5. *Commends* UNIFEM for having surpassed the projections for resource mobilization in 2008 and the expansion of its partnerships with bilateral donors, civil society and private sector partners, and *encourages* the Fund to continue to broaden its resource base and to seek stronger partnerships in order to meet the resource mobilization targets in its strategic plan, paying particular attention to its core resources;

6. *Takes note of* the briefing note on criteria and methodology for regular ('core') resources allocation (annex 3 to DP/2009/21) and the letter addressed to the UNDP Administrator by the Chair of the Consultative Committee of UNIFEM on 27 May 2009 (annex 2 to DP/2009/21) and following consultation with Member States *decides* to consider them at the second regular session 2009;

7. *Encourages* UNIFEM to continue to cooperate with all relevant United Nations entities to further promote gender equality and the empowerment of women;

8. *Extends* the UNIFEM strategic plan, 2008-2011, including the integrated financial resources framework, to 2013;

9. *Requests* the Executive Director to submit to the Executive Board, at its annual session 2011, a midterm review of the extended strategic plan, 2008-2013, including the integrated financial resources framework and the relevant UNIFEM global and regional programmes;

10. *Also requests* the Executive Director to submit to the Executive Board, at its first regular session 2013, a cumulative review of the extended strategic plan, 2008-2013, prior to the submission of a draft of the UNIFEM strategic plan, 2014-2017, at the annual session 2013, and ahead of its formal submission at the second regular session 2013.

2 June 2009

2009/14
Annual report of the Executive Director of the United Nations Office for Project Services

The Executive Board

1. *Takes note of* the annual report of the Executive Director of the United Nations Office for Project Services (UNOPS) (DP/2009/22);

2. *Welcomes* the progress of UNOPS towards greater effectiveness and efficiency in its business practices;

3. *Takes note of* the UNOPS contributions to United Nations operational activities and results, often in the most challenging of environments;

4. *Also takes note of* rising demand for UNOPS services, as demonstrated by its record business acquisition, and indications of growing professionalism, as suggested by recent positive survey trends and client satisfaction;

5. *Encourages* UNOPS to integrate additional information on and analysis of its client satisfaction surveys into future reports.

29 May 2009

2009/15
Reports of UNDP, UNFPA and UNOPS on internal audit and oversight

The Executive Board

1 *Takes note of:* (a) the UNDP report on internal audit and investigations (DP/2009/23); (b) the report of the Ethics Office (DP/2009/25); (c) the report on UNFPA internal audit and oversight activities in 2008 (DP/FPA/2009/5); and (d) the report of the United Nations Office for Project Services on internal audit services to the organization in 2008 (DP/2009/24);

2. *Welcomes* the focus on key and recurrent management issues, the clarity and format of the recommendations, and the risk-based audit planning outlined in the internal audit reports;

3. *Welcomes* the inclusion in the respective audit and oversight reports of key findings, of unresolved audit recommendations and explanations pertaining to findings that have remained unresolved for 18 months or more;

4. *Recalls* decision 2008/13 on General Assembly resolution 62/208, *takes note* of actions undertaken by UNDP and UNFPA to further strengthen the national execution modality and national ownership, and *requests* UNDP and UNFPA to address all operational issues identified in the audit reports, with particular attention given to capacity-building;

5. *Recalls* decision 2008/37, which inter alia, stipulated the procedure for the disclosure of internal audit reports, and *requests* UNDP, UNFPA and UNOPS to:

(a) Include in future annual reports comprehensive information on disclosure, including the number of internal audit reports disclosed and their titles; and

(b) Provide the concerned governments with adequate time to review and comment on the internal audit reports, prior to the disclosure;

6. *Endorses* the decision of UNDP, UNFPA and UNOPS to defer implementation of the International Public Sector Accounting Standards (IPSAS) by 2012, and requests the Administrator of UNDP and the Executive Directors of UNFPA and UNOPS to commit, as a matter of priority, to adopting IPSAS no later than 2012 and submitting to the Board their IPSAS-compliant financial statements for the year 2012 at the second regular session 2013;

7. *Requests* UNDP, UNFPA and UNOPS to make their IPSAS implementation plans available on their respective websites, and to update the Executive Board on a regular basis until the financial statements are submitted at the second regular session 2013;

8. *Requests* UNDP, UNFPA and UNOPS to include in future reports multi-year comparisons of trends in audit issues;

9. *Shares* the concern of UNDP and UNFPA management on the recurrent findings outlined in documents DP/2009/23 and DP/FPA/2009/5 relating to project management, programme management, and monitoring and evaluation, *welcomes* the ongoing efforts of UNDP and UNFPA management to address those systemic weaknesses, and *looks forward to* significant improvements in audit findings relating to those areas by 2010, to be reported to the Executive Board at its annual session 2011, through the internal audit reports of UNDP and UNFPA;

10. *Requests* UNDP management and UNFPA management to inform the Executive Board on strategies and activities they have implemented to address the recurrent audit findings identified in documents DP/2009/23 and DP/FPA/2009/5;

With regard to UNDP,

11. *Welcomes* the continued improvement in the internal audit coverage of UNDP country offices and headquarters units, *encourages* UNDP to expand its audit coverage of headquarters units, and *notes with concern* the number of country office audits, which gave rise to an unsatisfactory audit rating;

12. *Notes* the decreasing number of audit recommendations that remain outstanding after more than 18 months, and *requests* UNDP to maintain its follow-up efforts for implementing those recommendations;

13. *Notes with appreciation* the significant progress made in the timely submission of audit reports covering projects executed by non-governmental organizations and/or national governments;

14. *Takes note of* the annual report of the Audit Advisory Committee for 2008;

15. With reference to paragraph 9 above, *welcomes* the progress made in addressing the recurrent findings on audit issues identified in document DP/2009/23, including weaknesses in procurement, asset management and financial resources, and *requests* UNDP to address those issues as a matter of priority and in future planning efforts in country offices and at headquarters.

With regard to UNFPA,

16. *Expresses support* for the continued strengthening of the accountability and assurance process in UNFPA, *and urges* the Executive Director to continue to strengthen risk-based audit planning, adopt an internal control framework in line with internationally recognized best practices, implement enterprise risk management, fill vacant posts in the Division for Oversight Services to ensure appropriate audit coverage, and ensure that the level of resources made available to the Division is within the range recommended by the Joint Inspection Unit in report JIU/REP/2006/2;

17. *Recalls* the provisions of article XII of the financial rules and regulations of the United Nations on external audit, particularly financial regulation 12.6, and *stresses* that all agreements on funding should be in accordance with General Assembly resolutions and Executive Board decisions;

18. *Reiterates* its request to the Executive Director to take the necessary measures to ensure compliance with UNFPA policies, rules and regulations.

With regard to UNOPS

19. *Welcomes* the progress made to increase the internal audit capacity of the organization;

20. *Welcomes* the increased internal audit coverage in 2008;

21. *Takes note of* the annual report of the Strategic and Advisory Committee for 2008, and *endorses* the revised terms of reference included therein, subject to the following modifications:

(a) Members of the Strategic and Advisory Committee, prior to their appointment, should be reviewed for any possible conflict of interest, consistent with decision 2008/37;

(b) In appointing future members of the Strategic and Advisory Committee, the Executive Director shall ensure that at least a simple majority of the membership has significant, relevant and recent financial or internal oversight experience;

(c) The Strategic and Advisory Committee, in fulfilling its advisory role in oversight, can perform any of the principal duties listed in chapter 5, at its discretion.

3 June 2009

2009/16
Report of the UNFPA Executive Director for 2008: progress in implementing the strategic plan, 2008-2011

The Executive Board

1. *Takes note* of the documents that make up the report of the Executive Director for 2008: DP/FPA/2009/2 (Part I), DP/FPA/2009/2 (Part I, Add.1 and its corrigendum, Part I, Add.1/Corr.1), and DP/FPA/2009/2 (Part II), and also takes note of the continuous progress made in aligning UNFPA programming with the UNFPA strategic plan, 2008-2011, in response to the national priorities of programme countries;

2. *Recalls* General Assembly resolution 63/232 on operational activities for development, which, inter alia, urges the funds and programmes to carry out any changes required to align their planning cycles with the quadrennial comprehensive policy review, including the implementation of midterm reviews as necessary;

3. *Extends* the UNFPA strategic plan, 2008-2011, to 2013, including the integrated financial resources framework and the UNFPA global and regional programme, 2008-2011;

4. *Requests* the Executive Director to include in future annual reports references to the baselines and targets of the outcomes and outputs of the strategic plan, 2008-2011, with a view to fully tracking progress in achieving these targets and outcomes;

5. *Requests* the Executive Director to submit to the Executive Board, at its annual session 2011, a midterm review of the extended strategic plan, 2008-2013, including the integrated financial resources framework and the UNFPA global and regional programme;

6. *Also requests* the Executive Director to submit to the Executive Board, at its first regular session 2013, a cumulative review of the extended strategic plan, 2008-2013, prior to the submission of a draft of the UNFPA strategic plan, 2014-2017, at the annual session 2013, and ahead of its formal submission at the second regular session 2013.

3 June 2009

2009/17
Funding commitments to UNFPA: report on contributions by Member States and others to regular and co-financing resources for 2009 and future years

The Executive Board

1. *Takes note of* the report on contributions by Member States and others to regular and co-financing resources for 2009 and future years (DP/FPA/2009/3);

2. *Welcomes* the increase in the 2008 regular income level of UNFPA and the increase in the 2008 co-financing income, and *also welcomes* the contributions made by programme countries;

3. *Emphasizes* that regular resources are the bedrock of UNFPA and essential to maintaining the multilateral, neutral and universal nature of its work, and *encourages* UNFPA to further

mobilize these resources while also continuing to mobilize supplementary resources for its thematic funds and programmes;

4. *Stresses* that the financial crisis should not diminish the capacity of UNFPA to assist countries in achieving their development goals; and *recognizes* that strengthening the role and capacity of UNFPA to assist countries in achieving their development goals requires an increase in UNFPA resources in line with the projections calculated in its strategic plan, 2008-2011 and an expansion of its resource base on a continuous, more predictable and assured basis, as well as continuing improvement in UNFPA reporting on its effectiveness, efficiency, coherence and results;

5. *Recognizes* that sustaining and improving the UNFPA funding level will require countries that are in a position to do so to increase their contributions during the period of the UNFPA strategic plan;

6. *Encourages* all countries that are in a position to do so to make contributions early in the year and to make multi-year pledges;

7. *Emphasizes* that UNFPA needs strong political and increased financial support as well as increased and predictable core funding in order to enhance its assistance to countries to fully integrate the agenda of the International Conference on Population and Development into national development strategies and frameworks.

2 June 2009

2009/18
UNFPA evaluation policy

The Executive Board

1. *Recalls* decision 2007/40 on the UNFPA strategic plan, 2008-2011, and the UNFPA accountability framework, and decision 2008/37 on the UNFPA oversight policy, and *recognizes* that these documents lay the foundation for the UNFPA evaluation policy;

2. *Welcomes* the UNFPA evaluation policy (DP/FPA/2009/4) as an important step towards establishing a common institutional basis for increasing transparency, coherence and efficiency in generating and using evaluations for organizational learning and effective management for results, in order to support accountability and ensure impartiality;

3. *Welcomes* the emphasis of the evaluation policy on strengthening the evaluation capacity of programme countries, in accordance with General Assembly resolution 62/208, and *calls on* UNFPA to continue to conduct evaluations of operations at the country level in close consultation with national governments and to assist them in developing their national evaluation capacity;

4. *Welcomes* the continuing efforts of UNFPA to align the evaluation policy with the norms and standards for evaluation by the United Nations system, through the United Nations Evaluation Group;

5. *Approves* the UNFPA evaluation policy as presented in document DP/FPA/2009/4, subject to the provisions of the present decision, and *notes* that the mandate of the evaluation function is to evaluate the effectiveness and efficiency of UNFPA programmes and results;

6. *Reaffirms* that, in accordance with paragraphs 39 and 40 of the UNFPA oversight policy (DP/FPA/2008/14), the Executive Board receives information on the results of evaluations and provides guidance accordingly;

7. *Recalls* its decision 2008/37 and *urges* the Executive Director to ensure that the evaluation functions of UNFPA and the evaluations carried out by UNFPA, in consultation with national governments in accordance with the evaluation policy, are independent and impartial;

8. *Requests* the Executive Director to:

(a) Safeguard the quality, impartiality and independence of the evaluation function and evaluations performed in UNFPA;
(b) Appoint the Director of the Division for Oversight Services and the Chief of the Evaluation Branch in the Division for Oversight Services, limiting the term of their appointments to five and four years, respectively, renewable once, and barring re-entry into UNFPA;
(c) Ensure that the Director of the Division for Oversight Services has the independence to report directly to the Executive Board on evaluations led by the Division for Oversight Services, as well as to track follow-up of the management responses resulting from the evaluations;
(d) Ensure that the Chief of the Evaluation Branch in the Division for Oversight Services has the final say on the contents of evaluation reports issued by the Division for Oversight Services;
(e) Provide adequate human and financial resources for evaluation at global, regional and country levels, as well as strengthen an independent, credible and useful evaluation function;
(f) Ensure that all programmes, especially the country programmes, are evaluated at least once during their cycle, that management responses are prepared for all evaluation reports, that recommendations are implemented, and that lessons learned are built into future policies, programmes and operations;
(g) Submit for information purposes, a biennial evaluation plan to the Executive Board at its annual session 2010, bearing in mind the importance of linkages between evaluation and the UNFPA strategic plan, 2008-2011;
(h) Provide a separate management response to key and recurring issues identified in the biennial report of the Division for Oversight Services;
(i) Ensure the transparent dissemination of evaluation results, including making reports broadly available to the Executive Board and to the public, except in those cases where the reasonable protection and confidentiality of some stakeholders are required;

9. *Requests* that the biennial reports of the Director of the Division for Oversight Services, to the Executive Board, address the function, findings and recommendations of evaluations, compliance, quality of evaluations, analysis of the factors affecting quality, and the follow-up to evaluations conducted by UNFPA;

10. *Recalling* the responsibility of UNFPA to serve its beneficiaries and to add value to national development plans and priorities, in accordance with General Assembly resolution 49/128 on the report of the International Conference on Population and Development, and *recognizing* the linkages among evidence-informed methodology to improve programming, results-based management and evaluation, *requests* the Executive Director to develop guidelines on evidence-informed methodology to improve programming and to strengthen results-based management, and to include a section on these issues in the management response to the report presented by the Division for Oversight Services at the annual session 2010;

11. *Encourages* UNFPA to clarify roles and responsibilities within the Division for Oversight Services and with other divisions in UNFPA with regard to planning, implementation, supervision, quality assurance and follow-up, and elaborate how the evaluation function is distinguished from other oversight mechanisms, as well as clarify how evaluations differ from internal reviews;

12. *Requests* the Executive Director to submit a review of the UNFPA evaluation policy at the annual session 2012 of the Executive Board.

3 June 2009

2009/19
Overview of decisions adopted by the Executive Board at its annual session 2009

The Executive Board

Recalls that during its annual session 2009, it:

Item 1
Organizational matters

Approved the agenda and work plan for its annual session 2009 (DP/2009/L.2);

Approved the report of the first regular session 2009 (DP/2009/9);

Agreed to the following schedule of future sessions of the Executive Board in 2009:

Second regular session 2009: 8 to 11 September 2009;

Adopted the tentative work plan for the second regular session 2009 of the Executive Board;

Took an oral decision to postpone, from the second regular session 2009 to the first regular session 2010, consideration of the UNDP and the UNIFEM biennial support budgets, 2010-2011, and of the UNDP midterm review of the programming arrangements, 2008-2011.

UNDP segment

Item 2
Annual report of the Administrator

Adopted decision 2009/9 on the annual report of the Administrator, including the operationalization and extension of the UNDP strategic plan, 2008-2011;

Took note of the report of UNDP on the recommendations of the Joint Inspection Unit in 2008 (DP/2009/11/Add.1), and the statistical annex (DP/2009/11/Add.2) and its corrigendum (DP/2009/11/Add.2/Corr.1).

Item 3
Funding commitments to UNDP

Adopted decision 2009/10 on the status of regular resources funding commitments to UNDP and its funds and programmes for 2009 and onwards.

Item 4
Evaluation (UNDP)

Adopted decision 2009/11 on the annual report on evaluation in UNDP.

Took note of the following documents:

(a) Evaluation of the third regional cooperation framework (2006-2009) for the Arab States (DP/2009/14);

(b) Management response to the evaluation of the third regional cooperation framework (2006-2009) for the Arab States (DP/2009/15);

(c) Follow-up to management responses on evaluations, including decentralized evaluations (DP/2009/16).

Item 5
Human Development Report

Took note of the update on *Human Development Report* consultations (DP/2009/17).

Item 6
Country programmes and related matters (UNDP)

Took note of the first one-year extensions of the country programmes for Azerbaijan, Chile, Iran (Islamic Republic of), Serbia, Somalia and Zimbabwe (DP/2009/18, table 1);

Approved the second one-year extension of the country programme for Turks and Caicos Islands (DP/2009/18, table 2);

Approved the first two-year extensions of the country programmes for Barbados and the Organization of Eastern Caribbean States, Mozambique and the Philippines (DP/2009/18, table 2);

Took note of the following draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Botswana (DP/DCP/BWA/1)
Draft country programme document for Burundi (DP/DCP/BDI/2);

Arab States

Draft country programme document for Lebanon (DP/DCP/LBN/1);

Asia and the Pacific

Draft country programme document for Afghanistan (DP/DCP/AFG/2);

Europe and the Commonwealth of Independent States

Draft country programme document for Armenia (DP/DCP/ARM/2)
Draft country programme document for Bosnia and Herzegovina (DP/DCP/BIH/2
Draft country programme document for the former Yugoslav Republic of Macedonia (DP/DCP/MKD/2
Draft country programme document for Kazakhstan (DP/DCP/KAZ/2)
Draft country programme document for Tajikistan (DP/DCP/TJK/1)
Draft country programme document for Turkmenistan (DP/DCP/TKM/1)
Draft country programme document for Uzbekistan (DP/DCP/UZB/2);

Latin America and the Caribbean

Draft country programme document for Ecuador (DP/DCP/ECU/1);

Item 7

United Nations Capital Development Fund

Adopted decision 2009/12 on the annual report of the United Nations Capital Development Fund (UNCDF) and the progress report on the implementation of the strategic partnership between UNCDF and UNDP;

Item 8

United Nations Development Fund for Women

Adopted decision 2009/13 on the annual report of the Executive Director of the United Nations Development Fund for Women (UNIFEM) and the extension of its strategic plan.

UNOPS segment

Item 9

United Nations Office for Project Services

Adopted decision 2009/14 on the annual report of the Executive Director of the United Nations Office for Project Services.

UNFPA segment

Item 12

Annual report of the Executive Director

Adopted decision 2009/16 on the report of the UNFPA Executive Director for 2008: progress in implementing the strategic plan, 2008-2011.

Item 13

Funding commitments to UNFPA

Adopted decision 2009/17 on funding commitments to UNFPA: report on contributions by Member States and others to regular and co-financing resources for 2009 and future years.

Item 14

Country programmes and related matters (UNFPA)
Took note of the following draft country programme documents and the comments made thereon:

Africa
Draft country programme document for Botswana (DP/FPA/DCP/BWA/5)
Draft country programme document for Burundi (DP/FPA/DCP/BDI/7);

Approved the two-year extension of the country programme for Mozambique (DP/FPA/2009/6);

Arab States
Draft country programme document for Lebanon (DP/FPA/DCP/LBN/3)

Took note of the one-year extension of the country programme for the Occupied Palestinian Territory (DP/FPA/2009/7) and its corrigendum (DP/FPA/2009/7/Corr.1);

Asia and the Pacific
Draft country programme document for Afghanistan (DP/FPA/DCP/AFG/3)

Approved the two-year extension of the country programme for the Philippines (DP/FPA/2009/8, table 2)

Took note of the one-year extension of the country programme for the Democratic People's Republic of Korea (DP/FPA/2009/8, table 1)

Took note of the one-year extension of the country programme for Iran (Islamic Republic of) (DP/FPA/2009/8, table 1)

Eastern Europe and Central Asia
Draft country programme document for Armenia (DP/FPA/DCP/ARM/2)
Draft country programme document for Bosnia and Herzegovina (DP/FPA/DCP/BIH/1) and its corrigendum (DP/FPA/DCP/BIH/1/Corr.1)
Draft country programme document for Kazakhstan (DP/FPA/DCP/KAZ/3)
Draft country programme document for Tajikistan (DP/FPA/DCP/TJK/3)
Draft country programme document for Turkmenistan (DP/FPA/DCP/TKM/3)
Draft country programme document for Uzbekistan (DP/FPA/DCP/UZB/3)

Took note of the one-year extension of the country programme for Azerbaijan (DP/FPA/2009/9, table 1)

Approved the two-year extension of the country programme for Kyrgyzstan (DP/FPA/2009/9, table 2);

Latin America and the Caribbean
Draft country programme for Ecuador (DP/FPA/DCP/ECU/5).

Item 15
Evaluation (UNFPA)
Adopted decision 2009/18 on the UNFPA evaluation policy.

Joint segment

Item 10
Internal audit and oversight (UNDP, UNFPA and UNOPS)
Adopted decision 2009/15 on the reports of UNDP, UNFPA and UNOPS on internal audit and oversight.

Item 11
Field visits
Took note of the following reports:

(a) Report on the joint field visit to Cambodia (DP-FPA/2009/CRP.1) and its corrigendum (DP-FPA/2009/CRP.1/Corr.1);
(b) Report of the UNDP/UNFPA field visit to Nepal (DP/2009/CRP.2-DP/FPA/2009/CRP.1).

Item 16
Other matters
Held the following briefings and consultations:

UNDP

(a) Briefing on peace-building and early recovery;
(b) Informal consultation on the UNDP biennial support budget and the midterm review of programming arrangements;

UNFPA

(a) Special event on the 2009 United Nations Population Award;
(b) Informal consultation on the UNFPA evaluation policy;
(c) Briefing on reproductive health commodity security and the female condom, and the UNFPA-UNICEF joint programme on female genital mutilation;

UNDP/UNFPA

Luncheon event on the global financial and economic crisis;

UNDP/UNFPA/UNOPS

Joint briefing on the implementation of the international public sector accounting standards.

3 June 2009

2009/20
Annual review of the financial situation, 2008

The Executive Board

1. *Takes note of* the annual review of the financial situation, 2008 (DP/2009/28 and Corr.1), and the detailed information contained in its addendum (DP/2009/28/Add.1);

2. *Encourages* all Member States to support UNDP in reaching the resource targets set out in the strategic plan and reiterated in decision 2007/32, and to commit, as early as possible, their contributions to UNDP regular resources for the years 2009 and onwards, through multi-year pledges if possible;

3. *Recognizes* the importance of funding predictability in helping effective programme planning by UNDP since the timeliness of payments of contributions is essential to avoid liquidity constraints in regular resources;

4. *Recalls* General Assembly resolution 62/208 on the triennial comprehensive policy review of operational activities for development of the United Nations system, *reiterates* that regular resources form the bedrock of UNDP finances,

5. *Underlines* the need to meet the resource projections contained in the strategic plan, 2008-2011, and *recognizes* the important contribution to the achievement of the strategic plan made by other resources, including local resources, bilateral donors' contributions, multilateral sources and resources from system-wide funds;

6. *Calls upon* UNDP to include, in future reports on the financial situation, a table illustrating the financial results compared to those originally budgeted for, as contained in the strategic plan, and also to include more information in the cost recovery policy;

7. *Recalls* decisions 2003/22 and 2007/18, *reiterates* that cost recovery should bear the support costs associated with other resources-funded activities, *recognizes* that financial data presented in the financial reports forms an important part of the information sources necessary for the effective communication and assessment of the financial situation of UNDP, and *requests* that UNDP include information on cost recovery income and expenditure in its future annual financial reviews.

11 September 2009

2009/21
United Nations system technical cooperation expenditures, 2008

The Executive Board

1. *Takes note of* the report on United Nations system technical cooperation expenditures, 2008 (DP/2009/29), and its statistical addendum (DP/2009/29/Add.1);

2. *Supports* the integration of information from the report and its addendum into the report on the comprehensive statistical analysis of the financing of operational activities for the development of the United Nations system, in accordance with General Assembly resolution 63/232;

3. *Notes* that, effective 2010, the United Nations Department of Economic and Social Affairs will implement resolution 63/232 and prepare a comprehensive statistical analysis of the financing of operational activities for the development of the United Nations system.

11 September 2009

2009/22
Methodology and approach to the UNDP biennial support budget, 2010-2011

The Executive Board

1. *Takes note of* the report on the methodology and approach to the UNDP biennial support budget, 2010-2011 (DP/2009/30);

2. *Endorses* the proposed approach for the 2010-2011 biennial support budget, with the provisions outlined in the present decision, which is centred on driving cost efficiencies, investing in the organization and improving accountability and transparency;

3. In the context of improving transparency, *recommends* four broad classifications of activities and costs: (a) development, (b) management, (c) United Nations development coordination, and (d) special-purpose;

4. In that regard, *requests* UNDP to propose how to treat costs relating to United Nations development coordination as a separate cost category within its budget instruments;

5. In the context of improving transparency, accountability, and harmonization, *endorses* the UNDP decision to base post cost classification on the 'whole post' approach (whereby each individual post is paid from a single cost category) for all posts charged against budget categories and functions within the budget instrument(s) of the organization with the exception of the posts relating to the United Nations development coordination;

6. *Emphasizes* that the present decision should be part of overall efforts to contain management costs efficiently, and *requests* UNDP to provide, in its annual report to the Board, information on workload studies related to its United Nations development coordination function and associated costs;

7. *Also emphasizes* that, in the development of the budgets and budget methodologies, it is important to maintain the quality and integrity of the management oversight functions of the organization through, inter alia, the provision of sufficient resources for oversight offices to carry out their work plans;

8. In the context of development activities and costs, *endorses* two sub-classifications of activities and costs: (a) programmes, and (b) development effectiveness;

9. In the context of programmes and development effectiveness activities and costs, and based on the definitions provided, *endorses* those categories of activities and costs that are more appropriately considered 'programmes', and those that are more appropriately considered 'development effectiveness';

10. In the context of development effectiveness activities and costs, *endorses* two categories of activities and costs: (a) programme development and implementation, and (b) programme policy advisory services;

11. In the context of special-purpose costs and activities, *endorses* three sub-classifications of activities and costs: (a) General Assembly-mandated activities, (b) capital investments, and (c) non-UNDP operations administered by UNDP;

12. *Requests* UNDP, in applying the present decision, to strengthen harmonization in cooperation with UNFPA and UNICEF;

13. *Underlines* that these changes will not cause a reduction in the allocation for programme activities, and *stresses* the need to clearly outline the costs relating to the sub-classifications shifted between budget instruments;

14. *Requests* UNDP to be actively engaged in an informal consultation process with the Executive Board with a view to taking action on the biennial support budget, 2010-2011, at the first regular session 2010;

15. *Also requests* the Administrator to continue to improve the method of budgeting in collaboration with UNFPA and UNICEF, with a view to presentation by each organization of a single, integrated budget that includes all budgetary categories to complement the next strategic plan, and, in that regard, *requests* a joint preliminary briefing note on steps taken and progress achieved at the second regular session 2011 and a joint report at the annual session 2012;

16. *Further requests* the Administrator to collaborate with UNFPA and UNICEF towards greater harmonization in the UNDP biennial support budget, 2012-2013, and, at the second regular session 2010, to submit a joint report on:
(a) improved results focus and enhanced linkages with the institutional results of the strategic plan; and
(b) further harmonized budget methodologies, including the attribution of costs between programme and support budgets, and determine a common method for the treatment of similar cost items across and within respective budgets and funding frameworks, taking into account the differences in the business models of UNDP, UNFPA and UNICEF;

17. *Further requests* the Administrator, as a step towards the single, integrated budget for UNDP, to improve the UNDP biennial support budget, 2012-2013, by:
(a) improving the linkages between biennial support budget resources and results;
(b) providing summary explanations of any proposed budgetary changes and their attribution to volume and to nominal and statutory changes; and
(c) providing information on cost recovery by describing how projected cost recoveries from extrabudgetary resources are calculated, including updated information on UNDP variable indirect costs to allow for appropriate analysis of the cost-recovery rate;

18. *Stresses* the need to provide information on actual expenditure information in the reporting on the annual financial review in a format similar to that of the resource plan in the biennial support budget;

19. *Emphasizes* the need for consultation with Executive Board members in making improvements to the UNDP biennial support budget, 2012-2013, and to the single, integrated budget for each organization, beginning in 2014, and, in that regard, *requests* UNDP, in collaboration with UNFPA and UNICEF, to present, for information, a note outlining a 'road map' for achieving the objectives identified in the present decision, at the first regular session 2010.

11 September 2009

2009/23
Evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP

The Executive Board

1. *Takes note of* the joint terminal evaluation of the implementation of the cooperation agreement between the United Nations Industrial Development Organization (UNIDO) and UNDP (DP/2009/32),

2. *Commends* the collaboration between the UNDP and UNIDO evaluation offices;

3. *Requests* UNDP to implement the recommendations of the evaluation, taking into consideration the deliberations of the General Conference of UNIDO in December 2009;

4. *Encourages* UNDP to replace the existing partnership agreement with UNIDO with a memorandum of understanding that describes the thematic areas of interest and simplifies and standardizes cooperation, including administrative arrangements, to ensure flexible and relevant support to national priorities.

11 September 2009

2009/24
Assistance to Myanmar

The Executive Board

1. *Takes note of* the Administrator's note on assistance to Myanmar and of the report submitted by the independent assessment mission to Myanmar, in particular the strategic challenges and recommendations mentioned therein;

2. *Requests* that the Administrator take account of and implement the findings of the independent assessment mission, as appropriate, under the Human Development Initiative;

3. *Endorses* the proposed one-year extension of the Human Development Initiative, phase 4, until 2011;

4. *Authorizes* the Administrator to allocate for the revised period (2008-2011) an estimated $38.9 million from regular ('core') resources, and to mobilize other ('non-core') resources up to a total of $65 million. Both amounts are inclusive of the $24.1 million core and $24.9 million non-core resources authorized by decision 2007/36.

11 September 2009

2009/25
United Nations Office for Project Services strategic plan, 2010-2013

The Executive Board

1. *Takes note with appreciation of* the consultative process employed in formulating the UNOPS strategic plan, 2010-2013 (DP/2009/36);

2. *Endorses* the strategic plan as proposed by the Executive Director of UNOPS in DP/2009/36;

3. *Reaffirms* the mandate of UNOPS, in the context of coherence and the furtherance of United Nations objectives, to act as a service provider to the United Nations system agencies, funds and programmes, international and regional financial institutions, intergovernmental organizations, donor and recipient governments and non-governmental organizations;

4. *Reconfirms* the role of UNOPS as a central resource for the United Nations system in procurement and contracts management as well as in civil works and physical infrastructure development, including the relevant capacity development activities;

5. *Recognizes* the potential for value-adding contributions that UNOPS can make in providing efficient, cost-effective services to development partners in the areas of project management, human resources, financial management and common/shared services;

6. *Authorizes* the Executive Director to sign, in consultation with the resident coordinator or the humanitarian coordinator, as appropriate, direct service agreements with governments;

7. *Further authorizes* the Executive Director to appoint UNOPS representatives and, where UNOPS is not covered by a framework agreement of another United Nations entity, to sign host-country agreements on behalf of the United Nations with governments regarding the activities of UNOPS in the host country, having previously informed the resident coordinator or the humanitarian coordinator, as appropriate;

8. *Requests* the Executive Director to inform the Executive Board in the annual report of the UNOPS Executive Director on the use of the authority given in paragraph 7;

9. *Takes note with appreciation of* the annual statistical report on the procurement activities of the United Nations system organizations (DP/2009/37), and *welcomes* the data presentation and analysis contained in the report.

11 September 2009

2009/26
Estimates for the UNFPA biennial support budget, 2010-2011

The Executive Board

1. *Takes note of* the functions, management outputs, indicators and resource requirements in the estimates for the UNFPA biennial support budget, 2010-2011, as contained in document DP/FPA/2009/10;

2. *Takes note of* the recommendations of the Advisory Committee on Administrative and Budgetary Questions, as contained in document DP/FPA/2009/11;

3. *Requests* UNFPA to further improve the indicators of the biennial support budget, 2010-2011, in order to make them more specific and measurable and, in that regard, to revise and improve relevant indicators by the first regular session 2010, through the submission, for information, of a corrigendum of the results matrix;

4. *Recalls* Executive Board decision 2007/15 which requests an update on the UNFPA policy on indirect cost recovery, and, in that regard, requests UNFPA to provide a report, at the first regular session 2010, on actual cost recovery for 2007 and 2008, and on the level of variable indirect costs;

5. *Approves* gross resources in the amount of $274.5 million, representing the total biennial support budget, 2010-2011, and *notes* that the estimated net resources total $236.3 million;

6. *Decides* that the appropriated amount should be used towards the 16 functions specified in document DP/FPA/2009/10, to achieve the management outputs in the UNFPA strategic plan, 2008-2013;

7. *Authorizes* an additional expenditure of $5.7 million from regular resources to further develop and implement the enterprise resource planning (Atlas) project and the international public sector accounting standards;

8. *Also authorizes* an additional expenditure of $5.8 million from regular resources to replenish the security reserve;

9. *Further authorizes* an additional expenditure of $5.9 million from regular resources for the relocation of UNFPA headquarters, as a one-time occurrence, and *requests* an informal status report once relocation has been completed;

10. *Further authorizes* the reduction by $4 million of the approved one-time costs for the new UNFPA organizational structure (decision 2008/6), which results in a revised total of $24.4 million;

11. *Notes* that the set-up of some of the permanent regional office premises may be extended to 2010. In such instance, UNFPA will carry over a corresponding amount of the approved one-time cost levels to 2010;

12. *Requests* the Executive Director to continue to improve the method of budgeting in collaboration with UNDP and UNICEF, with a view to presentation by each organization of a single, integrated budget that includes all budgetary categories to complement the next strategic plan and, in that regard, *requests* a joint preliminary briefing note on steps taken and progress achieved at the second regular session 2011, and a joint report at the annual session 2012;

13. *Further requests* the Executive Director to collaborate with UNDP and UNICEF towards greater harmonization in the UNFPA biennial support budget, 2012-2013, and, at the second regular session 2010, to submit a joint report, on:

(a) improved results focus and enhanced linkages with the management results of the strategic plan; and

(b) further harmonized budget methodologies, including the attribution of costs between programme and support budgets, and determine a common method for the treatment of similar cost items across and within respective budgets and funding frameworks, taking into account the differences in the business models of UNDP, UNFPA and UNICEF;

14. *Further requests* the Executive Director to improve the UNFPA biennial support budget, 2012-2013, as a step towards a single, integrated budget for UNFPA, by:

(a) improving the linkages between resources and results;

(b) providing summary explanations of any proposed budgetary changes and their attribution to volume and to nominal and statutory changes; and

(c) providing information on cost recovery by describing how projected cost recoveries from extrabudgetary resources are calculated, including updated information on UNFPA variable indirect costs to allow for appropriate analysis of the cost-recovery rate.

15. *Stresses* the need to provide information on actual financial performance in the reporting on the annual financial review in a format similar to that of the resource plan in the biennial support budget;

16. *Emphasizes* the need for consultation with Executive Board members in making improvements to the UNFPA biennial support budget, 2012-2013, and to the single, integrated budget for each organization, beginning in 2014, and, in that regard, *requests* UNFPA, in collaboration with UNDP and UNICEF, to present, for information, a note outlining a 'road map' to achieve the objectives outlined in the present decision at the first regular session 2010.

11 September 2009

2009/27
Revision of the financial regulations and rules of UNFPA

The Executive Board

1. *Takes note of* the report on the revision of UNFPA financial regulations and rules (DP/FPA/2009/12);

2. *Approves* the revisions to the UNFPA financial regulations, as contained in document DP/FPA/2009/12, taking into account the provisions of the present decision;

3. *Requests*, for purposes of clarity and specificity, an amendment to the definitions of 'commitment' and 'obligation' in regulation 2.2, whereby the phrase "shall mean an engagement, such as ..." is replaced by the phrase "shall mean an engagement arising from";

4. *Takes note of* the changes to the financial rules as contained therein;

5. *Emphasizes* the continuing role of the Executive Board in the governance and oversight of UNFPA;

6. *Reiterates* the request of the Executive Board in decisions 2000/8 and 2002/6 for UNFPA to track its involvement in sector-wide approaches, to share this knowledge with the Executive Board, and to outline progress achieved in the annual report of the Executive Director.

11 September 2009

2009/28
Overview of decisions adopted by the Executive Board of UNDP/UNFPA at its second regular session 2009

The Executive Board

Recalls that during its second regular session 2009, it:

Item 1
Organizational matters

Approved the agenda and work plan for the second regular session 2009 (DP/2009/L.3);

Approved the report of the annual session 2009 (DP/2009/26);

Agreed to the following schedule of sessions of the Executive Board in 2010:

Election of the Bureau for 2010:	6 or 11 January 2010
First regular session 2010:	11 to 14 January *or* 19 to 22 January 2010
Joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP:	15 and 18 January 2010
Annual session 2010:	21 June to 2 July 2010 (Geneva)
Second regular session 2010:	13 to 16 September 2010.

UNDP segment

Item 2
Financial, budgetary and administrative matters (UNDP)

Adopted decision 2009/20 on the annual review of the financial situation, 2008;

Adopted decision 2009/21 on United Nations system technical cooperation expenditures, 2008;

Adopted decision 2009/22 on the methodology and approach to the UNDP biennial support budget, 2010-2011.

Item 3
Evaluation in UNDP

Adopted decision 2009/23 on the evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP.

Item 4
Country programmes and related matters (UNDP)

Adopted decision 2009/24 on assistance to Myanmar;

Approved the following final country programme documents on a no-objection basis, without presentation or discussion, in accordance with decision 2006/36:

Africa: Botswana and Burundi;

Arab States: Lebanon;

Asia and the Pacific: Afghanistan;

Europe and the Commonwealth of Independent States: Armenia, Bosnia and Herzegovina, Kazakhstan, the former Yugoslav Republic of Macedonia, Tajikistan, Turkmenistan and Uzbekistan;

Latin America and the Caribbean States: Ecuador;

Took note of the one-year extension of the country programme for the Libyan Arab Jamahiriya;

Took note of the following draft regional programme documents and draft country programme documents and the comments made thereon:

Africa
Draft country programme document for Uganda (DP/DCP/UGA/2)

Arab States
Draft regional programme document for the Arab States (DP/RPD/RAS/2)

Europe and the Commonwealth of Independent States
Draft country programme document for Romania (DP/DCP/ROU/1)

Latin America and the Caribbean
Draft country programme document for Argentina (DP/DCP/ARG/2)
Draft country programme document for Guatemala (DP/DCP/GTM/2)

Item 5
United Nations Capital Development Fund

Heard an oral report on the United Nations Capital Development Fund cost recovery approach.

Item 6
United Nations Office for Project Services

Adopted decision 2009/25 on the United Nations Office for Project Services strategic plan, 2010-2013;

Took note of the annual statistical report on the procurement activities of United Nations system organizations (DP/2009/37).

Item 7
United Nations Development Fund for Women

Took note of the report on the criteria and methodology for regular resources allocation (DP/2009/38).

Joint segment

Item 8
Follow-up to the meeting of the UNAIDS Programme Coordinating Board

Took note of the report on the implementation of the decisions and recommendations of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS (DP/2009/39-DP/FPA/2009/14).

Item 9
Internal audit and oversight

Heard oral reports of UNDP, UNFPA and UNOPS on the implementation of decision 2008/37 on internal audit and oversight.

UNFPA segment

Item 10
Financial, budgetary and administrative matters

Adopted decision 2009/26 on the estimates for the UNFPA biennial support budget, 2010-2011;

Adopted decision 2009/27 on the revision of the financial regulations and rules of UNFPA;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/FPA/2009/11) on the estimates for the UNFPA biennial support budget, 2010-2011;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/FPA/2009/13) on the revision of the financial regulations and rules of UNFPA.

Item 11
Country programmes and related matters (UNFPA)

Approved the following country programmes on a no-objection basis, without presentation or discussion, in accordance with decision 2006/36:

Africa: Botswana and Burundi;

Arab States: Lebanon;

Asia and the Pacific: Afghanistan;

Eastern Europe and Central Asia: Armenia, Bosnia and Herzegovina, Kazakhstan, Tajikistan, Turkmenistan and Uzbekistan;

Latin America and the Caribbean: Ecuador;

Took note of the following draft country programme documents and the comments made thereon:

Africa
Draft country programme document for Uganda (DP/FPA/DCP/UGA/7)

Latin America and the Caribbean
Draft country programme document for Guatemala (DP/FPA/DCP/GTM/6)

Item 12
Other matters

Held the following informal briefings and consultations:

UNDP

Held an informal consultation on the methodology and approach to the UNDP and UNIFEM biennial support budgets, 2010-2011, and the implementation of UNDP cost recovery;

Held an informal consultation on the UNDP evaluation policy;

Held a thematic debate on UNDP support to national capacity development.

UNFPA

Held a briefing on the 2010 round of censuses.

UNOPS

Held an informal consultation on UNOPS field operations.

11 September 2009

TENTATIVE WORK PLAN
EXECUTIVE BOARD OF UNDP/UNFPA
FIRST REGULAR SESSION 2010
(11 and 19 to 22 January 2010, New York, or
6 and 11 to 14 January 2010, TBC)

Day/Date	*Time*	*Item*	*Subject*
Monday, 11 January (or 6 January, TBC)	11 a.m.		**Election of the Bureau of the Board for 2010**
Day 1	10 a.m. - 1 p.m.	1	ORGANIZATIONAL MATTERS • Adoption of the agenda and work plan for the session • Adoption of the report of the second regular session 2009 • Adoption of the annual work plan 2010 of the Executive Board
			UNDP SEGMENT
		2	STATEMENT BY THE ADMINISTRATOR FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS • UNDP biennial support budget, 2010-2011 • Report of the ACABQ on the UNDP biennial support budget, 2010-2011
	3 - 5 p.m.	2	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS (cont'd)
		3	PROGRAMMING ARRANGEMENTS • Mid-term review of programming arrangements, 2008-2011
	5 - 6 p.m.		*Informal consultations on draft decisions*
Day 2	10 a.m.- 1 p.m.		**UNFPA SEGMENT** STATEMENT BY THE EXECUTIVE DIRECTOR
	3 - 5 p.m.		STATEMENT BY THE EXECUTIVE DIRECTOR (cont'd)
		12	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS • Update on UNFPA policy on indirect cost recovery
		13	COUNTRY PROGRAMMES AND RELATED MATTERS • Approval of country programme documents
	5 - 6 p.m.		*Informal consultations on draft decisions*
Day 3	10 a.m. - 1 p.m.		**UNDP SEGMENT (cont'd)**
		7	UNCDF • Report on the implementation of cost recovery policy
		8	UNIFEM • UNIFEM biennial support budget, 2010-2011 • Report of the ACABQ on the UNIFEM biennial support budget, 2010-2011 • Criteria and methodology for regular resources allocation
			UNOPS SEGMENT
		9	UNOPS • UNOPS biennial support budget, 2010-2011 • Report of the ACABQ on the UNOPS biennial support budget, 2010-2011

Day/Date	*Time*	*Item*	*Subject*
			UNDP SEGMENT (cont'd)
	3 - 5 p.m.	4	EVALUATION • Review of the UNDP evaluation policy and management response
		5	GENDER IN UNDP • Oral report of the Administrator on the implementation of the UNDP gender strategy and action plan
		6	COUNTRY PROGRAMMES AND RELATED MATTERS • Approval of regional and country programme documents
	5– 6 p.m.		*Informal consultations on draft decisions*
Day 4	10 a.m. - 1 p.m.		**JOINT SEGMENT**
		10	RECOMMENDATIONS OF THE BOARD OF AUDITORS • Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007
		11	REPORT TO THE ECONOMIC AND SOCIAL COUNCIL • Report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council
		14	OTHER MATTERS • Global Jobs Pact, including private sector development and efforts among United Nations agencies
	3 - 6 p.m.	14	OTHER MATTERS • Adoption of pending decisions
		1	ORGANIZATIONAL MATTERS • Adoption of the tentative work plan for the annual session 2010
Friday, 15 January; Monday, 18 January			**JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF AND WFP**